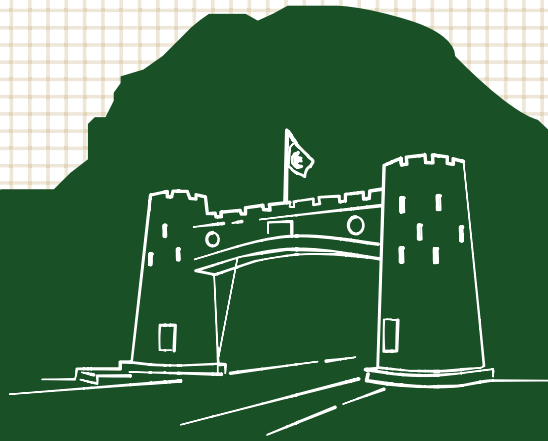




Changing Khyber Pakhtunkhwa



REFORMS INITIATIVES in KHYBER PAKHTUNKHWA

JUNE 2014





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REFORMS INITIATIVES
in KHYBER PAKHTUNKHWA
June 2014

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PREAMBLE

AN AGENDA FOR CHANGE

The Pakistan Tahreek-e-Insaf's 'Agenda of Change', which is also shared by the coalition parties, articulates the long neglected aspirations of the people of Khyber Pakhtunkhwa i.e. good governance, responsive social service delivery, economic prosperity and peace for all, to be achieved through:

- Institutional reforms;
- Human development;
- Economic revival; and,
- Security.

The PTI-led coalition was elected to address Khyber Pakhtunkhwa's myriad problems related to corruption, mismanagement, weak capability and accountability. The coalition is determined to provide a credible new leadership to restore Khyber Pakhtunkhwa governance through building a new bond of trust between the government and the people

PTI AND COALITION PARTIES GOALS

- Provide an accountable and efficient government that ensures the protection of life and property of its citizens.
- Launch an Education Revolution to promote universal primary education and raise the standard of education in schools, colleges and universities.
- Ensure the availability of adequate Healthcare services for all residents.
- Accord highest priority to poverty alleviation through policies aimed at creating more job opportunities and enabling ownership of assets to the poor.
- Introduce a merit based system to provide equal opportunities for employment and upward social mobility for all, specially the working classes.
- Create an environment which encourages the private sector to grow and create greater wealth and employment opportunities.
- End the VIP culture by setting an example in simple living and an austere lifestyle.
- Eliminate draconian laws that give unchecked power to Police and the Agencies or which limit the rights of Citizens.
-

MISSION STATEMENT

To ensure peace & security

Provide clean and efficient Government

Empower the people – who have been disempowered for the last 65 years

Make Government a service to the citizens

Remind the citizens of their Rights

Ensure that the Rights of the citizens are respected

Ensure that the citizens receive what is rightfully their due

PILLARS OF STRATEGY

Reforms in all sectors and improved service delivery

Increased investment in Development

Move towards a “Medium Term Development Framework” for better management and application of resources.

Increase investment in Education & Health

Targeted Private Sector led investment in the Productive Sectors to promote efficiency and competitiveness

Encourage investment by reducing cost of business through reforms in compliance regimes, re – engineering of Govt. business processes and removal of market distortions.

REFORMS IMPLEMENTATION MECHANISM

The Reform Agenda of PTI was discussed at length among the coalition partners and further expanded in view of the suggestions of the technical experts and civil society. To ensure the success of its Reform initiatives, the Khyber Pakhtunkhwa Government decided to institute robust implementation mechanism followed by high level oversight. The Khyber Pakhtunkhwa Government adopted a comprehensive and systematic institutional structure and processes to develop and implement the reforms initiatives:

I. Reforms Implementation Cell:

Reforms Implementation Cell was established in Chief Secretary's Office on June 27, 2013 signifying the importance of the reforms process at the highest level. The Cell is mandated to:

- Coordinate and oversee implementation of sectoral reforms.
- Serve as a focal point for all offices and institutions associated with reforms initiatives.
- Monitor observance of timeliness and achievement of targets.
- Coordinate the activities of various entities so as to eliminate delays and bottlenecks.
- Prepare periodic briefs for the Chief Minister and Chief Secretary.

The cell has been proactively pursuing the reforms agenda and performing its coordination and facilitation role with full zeal and spirit.

II. Change Management Unit (CMU):

Change Management Unit has been established in Planning and Development department, dedicated to steer and oversee the reforms interventions across different sectors. The Unit will facilitate the implementation of reforms agenda through provision of specialist inputs as well as by developing a time-bound and costed action plan for sectoral change management. The Change management Unit will monitor & streamline the reform initiatives being under taken by the Provincial Government and will work in close coordination with the Reforms Implementation Cell, established to implement the sectoral reforms of the government. The Change Management Unit will enable departments in devising and implementing prioritized reform implementation agenda by employing principles of organizational change management.

III. Working Groups Approach:

For priority sectors i.e. Education, Health, Local Government, Police and e-Governance Working Groups (WG) were constituted in June 2013, followed by the remaining sectors.

Working Group Comprises of:

- Minister/advisor as head of the WG
- Members Parliament
- Sectoral Experts
- Members of civil society, academia, media, retired bureaucrats, etc.
- Development partners
- Secretary of the deptt as secretary of the WG
- Department to facilitate the WG
- Reforms are recommended by the WG
- 27 sectoral Working Groups have been constituted

Priority Working Groups finalized their recommendations which were converted into detailed Actionable Plans and shared with civil society and development partners in a workshop held in Islamabad 26-27 August 2013. Another retreat was arranged on December 10-11, 2013, wherein the reforms initiatives of 07 departments were converted into result plans and were approved by the Government.

The Government of Khyber Pakhtunkhwa intends to build on the momentum generated by the successful launch of Reforms Agenda, and is poised to build on the critical mass generated by the 1st 12 month into a five year Results Based Integrated Development Strategy for the period 2013-18 to ensure that the Reform Working Groups' recommendations are translated into the desired outcomes.

IV. Integrated Development Strategy

The Integrated Development Strategy (IDS) is an overarching strategic document which constitutes the premier platform for integrating and coordinating government priorities in the province of Khyber Pukhtunkhwa. Its strategic objective is to lay down a guiding framework for achieving sustainable development in the province by providing efficient public services and robust economic growth, while maintaining highest standards of accountability, security and legal justice. In terms of value addition to existing planning mechanisms, the IDS consolidates previous planning frameworks aimed at steering public service delivery and economic growth in the province, into one single source document; consequently, diminishing inefficiencies of overlapping structures under which the government's efforts and initiatives were being exerted previously. The preparation of Integrated Development Strategy (IDS) is in process, in consultations with all stakeholders.

CHARTER OF GOOD GOVERNANCE

The Constitution of Pakistan guarantees each citizen the right to a meaningful life and further mandates each person, performing functions under authority of the State, to act in accordance with the Principles of Policy enumerated in the Constitution. This includes provision of expeditious justice, promotion of local government institutions and promotion of social and economic well-being of the people.

Public authority is a trust to be exercised for the benefit of the citizens in a fair and reasonable manner. Creating institutional structures and checks and balances that prevent abuse of authority, adhoc decision making, malfeasance, rent-seeking and corruption would improve the efficiency, effectiveness and accountability of the public sector.

The PTI Coalition Government's vision for good governance was translated into a "Charter of Good Governance" which covers most of reforms with the prime objective to make the government a service to the citizen in a transparent and accountable manner.

Values intrinsic to the Charter of Good Governance:

The officials and employees of a Public Authority shall discharge their functions and duties in a manner to uphold the following values:--

- a. Selflessness. Public office holders shall take decisions solely in terms of public interest and should never gain any financial or material benefit for themselves or family members;
- b. Honesty and Integrity. Public office holders shall not place themselves under any financial or other obligations to any person or entity that might create a conflict of interest between their personal interests and responsibilities;
- c. Objectivity. In exercise of authority, including making appointments, awarding contracts or distributing benefits in any manner, public office holders shall be guided by merit;
- d. Accountability. Public office holders shall be accountable for their decisions and actions to the public and their acts and omissions shall be open to scrutiny by independent and autonomous mechanisms and institutions of accountability;
- e. Openness. Public office holders shall be required to give reasons for their decisions and all information related to discharge of duties and functions by a Public Authority shall be made freely available to citizens.

Components of the Charter of Good Governance:

- a. Local Government Institutions;
- b. Right to Public services;
- c. Right to Information;
- d. Right to e-Services;
- e. Prevention of Conflict of Interest;
- f. Whistle-Blower Protection;
- g. Public Procurement Regulation;
- h. Public Private Partnership;
- i. Performance Management;
- j. Public Financial Management; and
- k. Accountability and Anti-Corruption.

Major Laws under the Charter of Good Governance

1. Local Government System

- Local Government Act, 2013 promulgated with the introduction of village & neighborhood councils.
- “Village” and its adjunct settlements shall be the first building block with a Council of its own.
- District Governments will be established at district level
- Monitoring and supervision of delivery of the social sectors services by district governments.
- Provincial Finance Commission to develop a Resource Distribution Formula
- Party – based elections at Tehsil and District levels
- Delimitation under LG Act, 2013 Completed
- Election Rules issued on Mach 10, 2014
- Elections on the basis of identification of voters through biometric system
- Fair and transparent delimitation

2. Khyber Pakhtunkhwa Right to Information (RTI) Law, 2013

The Right to Information Law is one of the pillars of charter of good governance aiming at improved governance; ensure accountability and transparency in public sector organizations.



Salient Features of RTI:

- The Law enables citizens to have access to information in all public matters
- “Public bodies” under the Law cover all public sector institutions of the province including subordinate Judiciary and the Provincial Assembly
- The Law provides for a sound enforcement mechanism in the form of an independent “Information Commission”
- Web based e-Publication and maintenance of official records / information by all public bodies is mandatory.

While drafting the Law due attention was given to the International best practices, and stakeholders including media and civil society were consulted. The RTI Law of Khyber Pakhtunkhwa has been rated amongst the top three RTI legislations in the world.

The RTI Law was promulgated on 5th November, 2013. Public Information Officers have been notified and imparted training in all offices across the province. Awareness campaigns have been launched for outreach and guiding people how to benefit from the legislation.

The RTI Commission has been established and the Chief Commissioner and Commissioners have been appointed and requests for information under RTI have started pouring in.

3. Khyber Pakhtunkhwa Right to Public Services Act 2014

The Right to Services Law aims to provide for delivery of public services to the people within the stipulated time limit, including liabilities of Government servants in case of default, administrative efficiency and for the matters connected therewith and incidental thereto.

Main objectives:

- a) To provide for delivery of public services to the people within the stipulated time limit.
- b) To improve service delivery and restore confidence of common man in public offices.
- c) To make government functionaries responsive to the needs and aspirations of public.
- d) To ensure administrative efficiency, accountability and good governance.

Salient features:

“A citizen of Pakistan” having any accrued right to any public service in the Province shall have the right to;

- a) Access to public service.
- b) Receive the public service within a specified time limit.
- c) Receive the public service in a transparent manner.
- d) Demand performance of duties and functions by the designated officer in accordance with the provisions of this Ordinance.

- e) Hold the concerned designated officer accountable for any deficiency in the public service and
- f) Claim compensation from the concerned designated officer for his failure to provide, or delay in providing public service.

The Right to Public Services Act has been promulgated on 22-01-2014. For extension of the Act to PATA (Provincially Administered Tribal Areas), summary has been moved for Governor Khyber Pakhtunkhwa soliciting approval of the President of Pakistan under Article 247(3) of the Constitution. Chief Commissioner and one Commissioner have been appointed to the Commission. Five services i.e FARD, Domicile, approval of Building Plan, Birth/Death Certificates and registration of First Information Report (FIR) have been notified as below:

Services	Stipulated Time	Concerned Officer	Appellate Authority
Issuance of Fard	07 days	Patwari	District Collector
Registration of Birth and Death	02 days	Secretary Union Council	Assistant Director, LG
Approval of Building Plan (Residential)	30 days	Assistant Municipal Officer	Chief Municipal Officer
Registration of FIR	Instantly	S.H.O	Dist Police Officer
Issuance of Domicile Certificate	10 days	Additional D.C	Deputy Commissioner

4. Khyber Pakhtunkhwa Conflict of Interest Law

The Conflict of Interest Law aims to make provisions to clear conflict of interest and related post-employment principles for public office holders, in order to minimize the possibility of conflicts arising between the private interests and public duties of public office holders. The law provides for the establishment of an independent Commission with the mandate to determine the measures necessary to avoid Conflicts of Interest and to determine whether a contravention of this law has occurred.

The law is being reviewed by a select Committee of the Provincial Assembly. The law aims to encourage experienced and competent persons to seek and accept public offices; and to facilitate interchange between the private and public sectors.

5. Khyber Pakhtunkhwa Ehtesab Commission Act 2014

The Khyber Pakhtunkhwa Ehtesab Commission Act, will lead to the establishment of an independent Ehtesab Commission for the elimination of corruption. It provides for punishment for public office holders involved in corrupt practices, accountability mechanisms, membership and tenure of the Ehtesab Commission. It has been enacted after rigorous consultative process involving all stakeholders.

The following main features of Ehtesab Commission Law gives it an edge over other such laws in the country:

- a. Independent and autonomous Ehtesab Commission.
- b. Effective oversight mechanism.
- c. Stringent criteria based appointments of Commissioners.
- d. Special courts proceedings.
- e. Public declaration of assets by the officials of Ehtesab Commission.

Ensuring transparency and fair play the names of the Search and Scrutiny Committee were published in the press for feedback from the public. Similarly the names of the shortlisted candidates for the positions of Chief Commissioner, Commissioners, Director General and Prosecutor General have also been published with a view to invite public comments regarding their integrity and character.

6. Public Private Partnership Act, 2014

To create conducive environment and legal framework for the participation of the private sector in the financing, construction, development, operation or maintenance of infrastructure or development project, the Khyber Pakhtukhwa Public Partnership Act has been promulgated.

Main features:

- o Establishment of institutions to regulate, monitor and supervise the implementation of public private partnership contracts.
- o Efficient utilization of resources
- o Facilitate pro-active participation of private sector
- o Ensure transparency and fair play
- o Public sector - act as regulator
- o Negotiation without competitive procedures
 - Subject to approval by the Committee, the Contracting Authority is authorized to negotiate a Concession Contract without using the competitive procedure in certain circumstances.
- o Settlement of disputes.
- o Institutional Arrangements.

Public Private Partnership Committee:

- The committee is headed by Minister for Planning and Development and members include Minister for Finance & Energy and Power, Chief Secretary, Secretary Finance, Additional Chief Secretary, Secretary Planning & Development, Secretary of the concerned Department and five (5) members from the private sector to be nominated by the Chairman, from amongst academia, chambers of commerce and

industry, financial institutions, community social organizations, consumers groups, foreign donors, multilateral agencies etc.

- The Committee is mandated to promote, facilitate, coordinate and oversee private investment in infrastructure or development Projects using the public-private partnership approach.

Public Private Partnership Unit:

- PPP Unit to be established in Planning & Development Department, under the chairmanship of the Secretary Planning & Development, with permanent members, not below the rank of Additional secretary, nominated from Department of Finance, Law and Parliamentary Affairs and such other co-opted members as the unit deems appropriate.
- The PPP Unit will serve as the secretariat and technical arm of the Committee and provide technical, financial and legal expertise to the Committee and any PPP Node established under this Act.

Public Private Partnership Node:

- PPP Node will be established by a Contracting Authority that intends to enter into a PPP in form of a Concession Contract, to be headed by the Principal Accounting Officer of the Contracting Authority. The PPP Node shall identify and prioritize Projects, ensure its legal, regulatory, social, economic and commercial viability, undertake the tendering, monitor the implementation and submit reports.

7. Khyber Pakhtunkhwa Revenue Authority

- Khyber Pakhtunkhwa Revenue Authority has been established.
- The authority has been collecting the following taxes:
 - GST on Services
 - Provincial Taxes (Property, Motor Vehicle, Excise duty, Professional, Hotel, Tobacco Cess etc)
- Target for 2013-14 Rs. 6 billion whereas Rs. 4.69 billion have been collected till mid May 2014.

OTHER MEASURES FOR ENSURING GOOD GOVERNANCE

1. Citizen Feedback Model (CFM)

The Government in Khyber Pakhtunkhwa has undertaken CFM as a priority reform area and has been proactively working to adopt the model across the province. The public offices are required to collect contact numbers of applicants who are randomly contacted for feedback on the quality of service they received. Numerous reports have been received showing good signs of proactive governance. The following eight services have been selected for CFM, however the list will be expanded later on:

Services:

S#	Service	Department	Responsible Officers
1	Issuance of domicile certificate	District Administration	DC and Commissioner
2	Registration of deeds	Revenue administration	-do-
3	Issuance of character certificate	Police department	DPO and RPO
4	Rescue 15	Police Department	-do-
5	Rescue 1122	RRS Department	DG Rescue 1122
6	Mutation Deed	District Admin	DC and Commissioner
7	Death & Birth Certificate	-do-	-do-
8	Health Emergency Services DHQ	-do-	-do-

Progress (As of end May 2014)

Services	Nos. of applicants	Citizens Contacted	Citizens Responded
Land Deeds	3814	15913	9931
Domicile	40511		
Rescue 1122	5385	5356	5095
Rescue 15	568	3507	3926
Character certificate	5260		
Mutation	1508	1013	740
Death & birth certificate	12031	3276	2910
Health emergency services	9786	2521	2132
Total	78863	31586	24734

2. Grievance Redressal System

Complaint Cell has been established in Chief Minister Secretariat for the redressal of Public complaints and grievances.

- o Complaint Cells have been established in the offices of Administrative Departments and Attached Departments providing immediate relief to the public.
- o Sources for complaints receiving:

(1) Phone (2) Email (3) Fax

- o Progress till end May 2014:

- Complaints : 21300
- Action taken : 8007
- In-actionable : 12776

- o The mechanism is being further institutionalized by establishing an Automated Complaints Redressal system.
- o Beta version tested for Local Govt Department for District Swat, Mingora Tehsil only.
- o Focal Persons for Health and Revenue Departments nominated.
- o Soft launch in Distt: Swabi and Mardan for Education Deptt held on 03-03-2014. For complaints toll free number 0800-33800 can be called.

3. Khyber Pakhtunkhwa Public Procurement Regulatory Authority

The Provincial Assembly of Khyber Pakhtunkhwa passed the Public Procurement Regulatory Authority Act on 16 Sep, 2013. The idea behind the establishment of KPPRA is to create an autonomous body capable of providing legal and regulatory framework to provincial departments and other public entities/ organizations for procurement. The overarching goal of KPPRA is to improve governance, management, transparency, accountability and quality of public procurement of goods, works and services.

Major Functions of the Authority:-

- o Formulate standard bidding documents.
- o To assist major procuring entities in re-engineering of business processes.
- o Ensure publication of procurement notices and plans on departmental official website.
- o Hearing and disposal of appeals.
- o Conduct for performance review.
- o Capacity-building of procurement personnel.
- o Conduct research & make recommendations to the Government.

4. District Monitoring by Administrative Secretaries

- o Each Administrative Secretary has been assigned one district for field monitoring.
- o Secretaries are required to pay periodic visits to the assigned districts.
- o Issues/bottlenecks related to service delivery are referred to concerned departments and followed up.
- o Fortnightly report to the Chief Secretary is submitted. Unresolved issues are then discussed in Secretaries committee meeting and thrashed out.
- o Issues of weaknesses, structural issues, non-attendance and poor cleanliness have been observed in most cases and referred for corrective action.

CHIEF MINISTER'S SPECIAL INITIATIVES

EDUCATION

I. STIPEND FOR GIRL STUDENTS (RS. 100 MILLION)

MAIN FEATURES

In order to encourage female education and reduce gender & regional imbalances, stipend is provided to girls students in selected districts.

- o Rs.400/- per month paid to girl students of class 6th and above at middle level so as to ensure continuity of education and to curtail the phenomena of drop-out at primary level.
- o The monthly stipend is paid to the girl students who secure 80% attendance.
- o The facilities are extended to seven (07) districts (Hangu, Peshawar, Bannu, Lakki Marwat, D.I.Khan, Shangla and Nowshera).
- o The focused districts have been selected on the basis of Net Enrolment Ratio (NER).
- o Funds transferred to concerned Districts and disbursement has started.
- o Number of beneficiary students are 68,000.

II. HARD AREA ALLOWANCE FOR LADY EDUCATION SUPERVISION (RS. 15 MILLION).

To attract female supervisory staff for posting in hilly and hard districts and to encourage them to perform duties there, additional allowance is paid to female education officers.

- o Female Education Supervisors to get 50% of their Basic Pay as additional allowance on their posting in Kohistan, Battagram, Tor Ghar, Dir Lower, Dir Upper, Shangla and Tank being hard and unattractive areas.
- o Total number of beneficiary female supervisors are sixty six (66).
- o Funds transferred and payment started.

III. IQRA FAROGH-E-TALEEM / EDUCATION VOUCHER SCHEME (EVS) (RS. 500 MILLION).

The objective of the scheme is to provide an opportunity of getting education, on the basis of equality, to children of poor laborers & widows. Under the Education Voucher Scheme, the government would provide a voucher to poor parents, which would allow schools they choose to receive a fixed amount to cover the tuition fee for their children.

- o The initiative will benefit 35,000 children including 20,000 Primary, 10,000 Middle and 5,000 High Schools children from age 5 to 16 years.
- o Focus under the initiative will be on poorest of poor categories of social segment of the society i.e. Laborers, Kiln workers, Daily Wagers, Widows and those earning monthly income below Rs.7,000/-.
- o The targeted families are the residence of slums, peri-urban localities and poor neighborhood where private school is not available within 6 km radius.
- o The process has been initiated and the project will be launched from September, 2014.

IV. SPORTS FACILITIES IN GOVERNMENT SCHOOLS (RS. 100 MILLION).

The scheme has been launched to provide healthy environment for youth in schools through provision of sports facilities in high and higher schools across the province.

- o 980 schools i.e. 350 Higher Secondary Schools (Boys & Girls), 226 (Girls High Schools) and 404 (Boys High Schools) have been given one lac rupees each for purchase of Sports kits through Parent Teacher Committees (PTCs).
- o Funds provided to concerned schools and kits have been procured via PTCs.

V. CHIEF MINISTER'S EDUCATION ENDOWMENT FUND (CMEEF) (RS. 500 MILLION).

Objective of the scheme is to improve higher education through provision of scholarship to the university students covering their admission fee, tuition fee, lab, library and mess charges and monthly stipend of Rs. 5000/-.

- o The Khyber Pakhtunkhwa Higher Education Endowment Fund Act, 2014 has been promulgated.
- o Board of Directors and Scholarship Management Committee has been notified.
- o Seed Money has been released.
- o Advertisement to be floated in first week of June, 2014.
- o Students admitted to universities after June 2013 are eligible for scholarship.
- o For award of 10 scholarships in foreign universities a sub-committee has been constituted.

Mechanism for scholarship:

- Funds will be directly released to the institutions
- Institutions will transfer fund to the deserving students' accounts.
- The Chief Minister Endowment Funds are managed by Khyber Bank.

VI. HIGHER EDUCATION ENDOWMENT FUND (RS. 300.00 MILLION)

To assist and encourage students at college level, the Higher Education Endowment Fund has been established with the following modalities:

- The scheme will benefit BS students of public sector colleges.
- Top eight (8) students per college per discipline on the basis of marks in 1st semester will be selected.
- Rs. 1500/- per month will be paid as stipend.
- Funds have been released.
- Scheme has been launched.

VII. MONTHLY STIPEND FOR UN-EMPLOYED YOUTH

Educated unemployed youth to get Rs. 2000/- per month as allowance under the initiative.

- o Scheme has been approved by the Cabinet.
- o Students of universities and madaris, with 60% marks in Annual system and 70% in Semester system, will benefit.
- o Stipend Management Committee has been notified.
- o Account has been opened in Bank of Khyber and funds have been released.
- o Scheme has been advertised and collection of Data is completed, which is being verified by the concerned institutes.

HEALTH

I. FREE EMERGENCY SERVICES.

Initiatives was launched to provide free emergency services in Govt Hospitals.

- o Rs. 01 billion allocated for provision of free emergency services across the Province.
- o Free emergency services being provided in Teaching and DHQ Hospitals.
- o Funds have been provided to the hospitals and monitoring committees supervise the facility.

II. ESTABLISHMENT OF INSULIN BANK.

For treatment of diabetics free insulin banks were established in 10 hospitals. Scheme was launched with an amount of Rs.25 million with the following modalities:

- o Inaugurated on 19-03-2014.
- o 8400 diabetic patients to be treated over a period of nine (09) months.
- o The facility is available to the patients of Type-I diabetes and Type-II Resistant cases.
- o Patients suffering from Type-I and Type-II diabetes are being treated in 10 Hospitals i.e. Lady Reading Hospital, Khyber Teaching Hospital, Hayatabad Medical Complex, Ayub Teaching Hospital, Kohat, D.I.Khan, Bannu, Swat, Mardan and Abbottabad.
- o 750 patients were registered in 04 Teaching Hospitals (HMC, LRH,STH,ATH) till May, 2014.

III. INCENTIVES FOR MATERNAL HEALTH SERVICES.

To encourage women to attend health technicians during pregnancy and to improve mother and child health, the facility was launched.

- o Rs.300 million allocated for the initiative
- o The Unit cost of Rs.2700/- per pregnancy is provide on the basis of 04 ante natal visits (Rs.300 per visit), one post natal visit (Rs.500) and incentive for delivery (Rs.1000).
- o The incentive will benefit around 1,03,323 mothers in 10 focused districts i.e. Chitral, Nowshera, Haripur, Bannu, Malakand, Swabi, Shangla, Upper Dir, Lakki Marwat and Karak.
- o The focused districts were selected on the basis of availability of MNCH services and mother & child health indicators.
- o Funds have been transferred and beneficiaries to get finances via MNCH program.

IV. INCENTIVES FOR IMMUNIZATION SERVICES (RS. 200 MILLION).

This initiative is focused on improving immunization coverage by providing incentives for properly immunization of children.

- o Rs.1000/- will be the rate of unit cost for a child who have completed immunization against child diseases.
- o The incentive package will benefit approximately 0.19 million children.
- o The initiative is launched in 12 districts i.e. Battagram, Buner, Chitral, Nowshera, Lower Dir, Upper Dir, Hangu, Kohistan, Lakki Marwat, Shangla, Tank and Tor Ghar.
- o Funds have been released and payment started.

V. FREE TREATMENT FOR CRITICAL ILLNESSES (RENAL DISORDERS, AIDS, HEPATITIS & CANCER) RS. 500 MILLION.

The initiatives covers free treatment of critical diseases i.e. Renal Transplant, Renal Dialysis, Hepatitis, AIDs and Cancer.

EMPLOYMENT GENERATION

I. SKILL DEVELOPMENT PROGRAMME (RS. 100 MILLION)

Under this initiatives, youth are provided training in technical and vocational courses.

- o 500 Trainees, selected, will be imparted training in different modern vocational and technical trades in well-reputed national institutions.
- o Training of 30 Grader and Shovel Operators is in progress in Construction Technology Institute Islamabad.
- o 75 trainees are being trained by Messer Trojan, at Hattar Industrial Estate.
- o Selection of 395 students will be finalized in June 2014, who will be trained by Aman Tech Foundation in Karachi, to be started from July 2014.
- o Seats are allocated to each district on the basis of Provincial Finance Commission Award with 30% quota reserved for female and selection criteria is SSC marks.
- o The initiative covers the expenses of 500 trainees for 06 months to 01 year Vocational residential Training Programme.
- o Rs.3,000/- as a monthly stipend will be paid to selected trainee (In addition to Rs.13,000/- covering fees, boarding/lodging charges.)

II. MASAADA – MICRO CREDIT SCHEME (RS. 1 BILLION)

Under the initiative interest free loan facility will be available to the poor un-employed youth, small businessmen, home based female entrepreneurs and skilled artisans in 13 most backward districts on the basis of Provincial Finance Commission award.

- o The focused districts are Buner, Charsadda, Hangu, Karak, Kohistan, Lakki Marwat, Lower Dir, Mardan, Nowshera, Swabi, Swat, Tank and Tor Ghar.
- o Average loan size will range from Rs.25,000/- to - 50,000/- benefiting about 4000 households.
- o The loan will be for a maximum tenure of 02 years and it will be recoverable in 24 monthly installments.

III. YOUTH CHALLENGE FUND PROJECT (RS. 120 MILLION).

Under the initiative technical and financial facilitation will be available to the skilled youth interested in starting demand driven commercially viable projects. The youth will submit

their project proposals with will be evaluated by the committee for its viability and practicability.

- o Rs.2.00 million will be provided as initial grant to top 50 business proposals prepared by young entrepreneurs.
- o The initiative will be implemented in collaboration of SMEDA and will cover youth between the age of 18-30 years.
- o The scheme supports and facilitates the initiatives using / utilizing indigenously manufactured material.

IV. ROSHNI SCHEME (RS. 300 MILLION)

The initiative to overcome the present day energy crises through alternate energy resources.

- o The Solar Energy scheme will be executed through the Bank of Khyber.
- o The loan upto 30 million at 7% markup will be extended for utilization to set up units to produce and manufacture solar energy systems.
- o Bank of Khyber will charge 4% of the loan as processing fee and 1.5% of the outstanding amount as Monitoring and Recovery Charges.

V. KHUD KAFALAT SCHEME (RS. 2 BILLION).

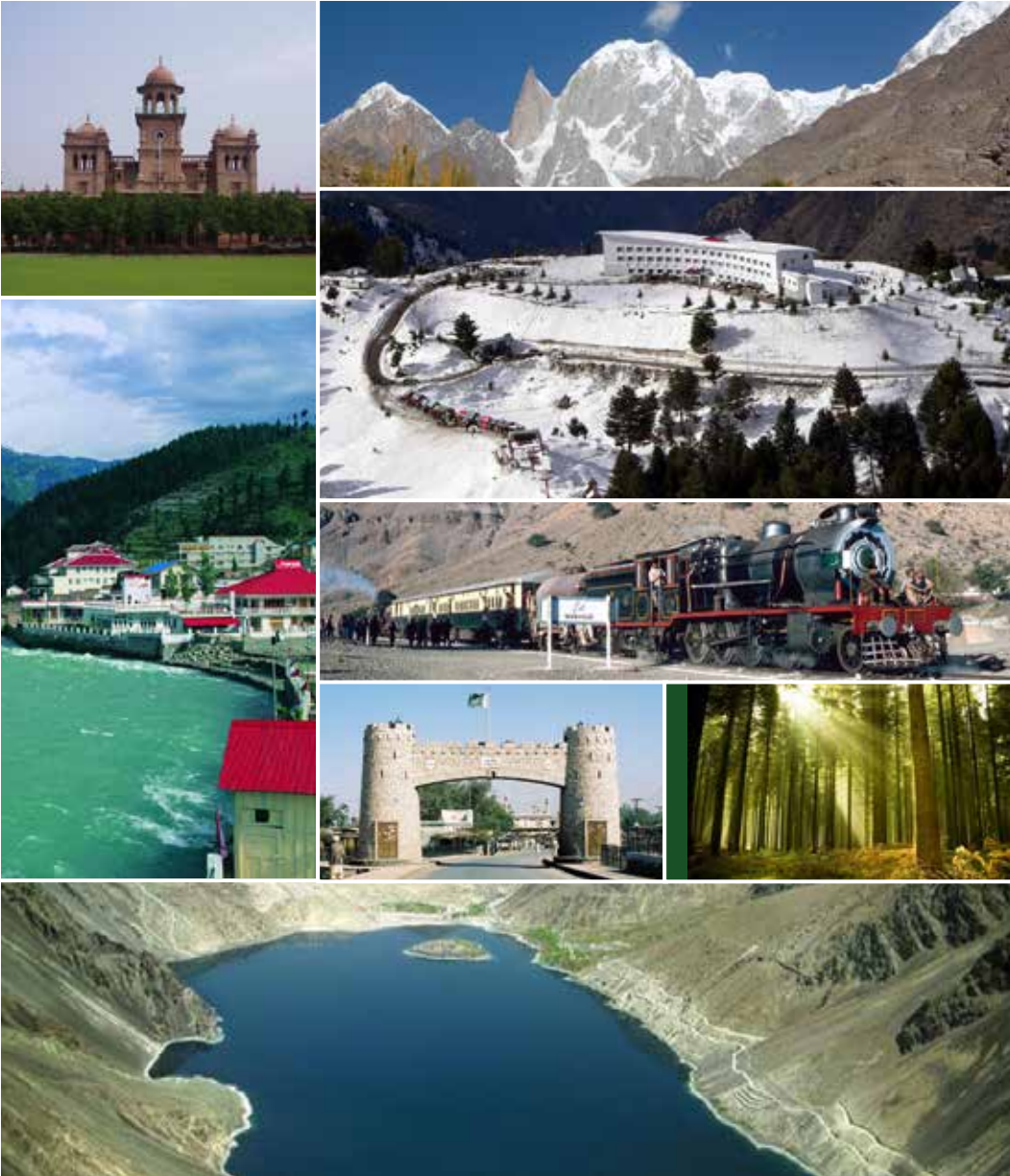
The initiative will be launched to overcome unemployment and generate economic activities in the Province through provision of interest free loans.

- o Loan will range from Rs.50,000/- to 200,000/- for a period of 03 years.
- o It will be interest free loan on soft terms.
- o The presently running initiatives i.e. Bacha Khan Khpal Rozgar Scheme, Pakhtunkhwa Hunarmand Rozgar Scheme and Riwayatati Hunermand Rozgar Scheme Funds will be merged in it and pending applications of those schemes will be entertained under the new initiative.
- o Distribution of funds to the districts will be based on Provincial Finance Commission (P.F.C).
- o Programme has been launched.

- o The facilities of Renal Transplant and Renal Dialysis are be available at four(04) autonomous teaching hospitals i.e. Lady Reading Hospital, Khyber Teaching Hospital, Hayatabad Medical Complex, Ayub Teaching Hospital and five(05) public sector teaching hospitals i.e. D.I.Khan, Bannu, Swat, Mardan and Kohat (KDA and Liaquat Memorial Hospital) and Institute of Kidney diseases.
- o The initiative will benefit 4950 kidney patients (4900 Dialysis and 50 renal transplant).
- o The facility will also cover Home treatment for Dialysis patient at the rate of Rs.7500/.
- o Rs.50,000/- per patient will be spent for renal transplant.



SECTORAL REFORMS



PUBLIC PEACE AND SECURITY

POLICY PRIORITIES

- Proactive Policing
- Re – organization of Police Stations
- Establishment of Counter Terrorism & Intelligence Deptt
- Surveillance System

REFORM INITIATIVES

i) Online FIR System

- The Online First Information Report (FIR) System is a 24/7 web-based facility that allows people to register an FIR on www.kppolice.gov.pk without personally visiting a Police Station.
- The reform initiative aims to provide at-doorstep access to the general public, reduce the incidence of non-registration of FIRs; and provide the victims with a direct access to the higher authorities of the Police Department.
- Progress status as of end May 2014 is as follows:-

<input type="checkbox"/> Total FIR IDs:	1350
<input type="checkbox"/> Cases Registered:	1155
<input type="checkbox"/> Cases Filed / Untraced:	129
<input type="checkbox"/> Awaiting:	66

ii) Police to Victim Services – Toll Free Number 0800-00400

- Established at the Central Police Office Peshawar: Provides telephone call access to facilitate victims who either are not in a position to visit a Police Station or have been denied their right by the Police Station staff.
- The service also aims at reducing police response time and provides the Provincial Police Office a monitoring tool for assessing speed and quality of police service.

iii) Women Counters at Police Stations

- Due to cultural barriers and low female literacy, it is very difficult for women to avail their rights, especially availing of police services. To fix this, Khyber Pakhtunkhwa Police Department has established Women Desks.
- Provides women victims with easy access to police remedial services including registration of cases on women's complaints; reduction of violence against women and empowerment of women by informing them of their legal rights.
- So far women counters have been established in 70 police stations.

iv) Police Citizen Feedback System

- Adopted by the Khyber Pakhtunkhwa Police Department to get feedback from the people regarding police stations.
- Aims to tackle the menace of petty corruption at its roots and to provide relief to the citizens.
- As a model of proactive governance, it aims at building trust with citizens by reaching out to them by increasing citizen participation, reducing corruption and improving service delivery.
- The Citizen Feedback System provides senior police officers with a monitoring and accountability tool.

v) Inspections of Police Stations

- The Provincial Police Officer has initiated the Special Inspections of Police Stations in order to eradicate Thana Culture.
- The initiative seeks to make police a professional, service oriented and accountable entity, by addressing the issues of police high-handedness, misbehavior with public and illegal detentions.
- So far 432 Police & Officials have been terminated on account of corrupt practices.

vi) Expansion of TETRA Communication System in Mardan Region

- In order to put in place an unbreachable and fool-proof communication system with message recording facility, TETRA communication system of communication is being expanded in district Mardan on pilot basis. The system will guard against unfortunate mishaps of Jail breaks and others terrorist activities that have happened in the recent past.

vii) Establishment of Model Police Stations

- Provides facility for alternate dispute resolution system.
- It helps common man in getting his petty issues resolved amicably through an alternate process of restorative justice involving members of the civil society.
- The system has been put in place in recently refurbished police stations of Gulbahar, Faqirabad and University Town.

viii) Establishment of Counter Terrorism Department (CTD)

- In order to tackle menace of terrorism in a befitting manner, creation of whole new department was the need of the time.

- 1760 new posts have been created for the purpose out of which 649 have been filled so far.
- Conversion of 144 executive posts into technical/ ministerial in the final phase and promotions of upper and lower subordinates in ranges and districts for filling of posts at CTD has started.
- Tender process is complete for the purchase of transport equipment and furniture.
- Setup of Peshawar region is operational, other regions to follow.

ix) Raising of Canine Units

- To assist in detection of hazardous and explosive material as well as narcotics, sniffer dogs have been introduced into the system.
- The unit is established and 41 out of 60 sniffer dogs have so far been inducted.
- A retired colonel has been appointed as in charge of the unit.

x) Outsourcing of Recruitment and Promotional Exams to ETEA/ NTS

- To ensure transparency and justice in recruitment and promotion of police officials tests are now conducted by ETEA/NTS.

xi) Prosecution Information Management System

- In order to accelerate the process of investigation and prosecution a system of monitoring of FIRs has been put in place.
- A monitoring Cell connected with all district prosecution offices has been established in the Home Department.
- So far all FIRs lodged in 19 districts for the year 2013 have been documented.

EDUCATION

Policy Priorities

- Striving to achieve MDGs by 2018
- Increase enrollment rates
 - Primary level to 100%
 - Elementary and Secondary by 50%
- Reforming the service structure of Teachers to ensure quality teaching standards
- Promoting a Gender Balance
- Enhancing the quality of educational infrastructure, facilities and services.
- Stakeholders – led management of Schools and Colleges
- Establishment of a robust M&E System
- Initiate educational reforms at school, college and university level

REFORM INITIATIVES

i) Establishment of Independent Monitoring Unit (IMU)

To improve monitoring & supervision system and discourage teacher absenteeism in all the 28000 government schools in the province an IMU has been established and Rs. 1500 million being allocated for the purpose.

- The IMU is operational from 1st week of February, 2014.
- Five hundred Monitoring Assistants have been recruited who visit the schools across the Province on daily basis.
- Training of District Monitoring Officers (DMOs) and Monitoring Assistants have been completed.
- Reports have been generated in the month of March & April, 2014:

• Reports of March, 2014:	25279
o Total schools visited	88 %
o District Administrators visits to schools	40 %
o Closed schools	14 %
o Teacher absentees	30 %
o Student absentees	47 %
• Reports of April, 2014:	25170
o Total schools visited	88 %
o District Administrators visits to schools	43 %
o Closed schools	09 %
o Teacher absentees	20 %
o Student absentees	26 %

ii) School clustering

- All the primary and middle schools in Province have been notified in the form of 2300 clusters at the level of high/higher secondary schools. The cluster head will be responsible for effective and close administrations & supervision of primary and middle schools. Financial and administration powers are being delegated to the cluster Heads.

iii) School Based Teachers' Recruitment Policy

The policy has been adopted for ensuring teachers' presence and eliminating political favoritism /political victimization in transfer/ postings of teachers. It will help in the performance evaluation of both the schools and teachers.

- 14000 teachers being recruited under the policy.
- In 1st Phase 1130 posts of SSTs and 6960 posts of PSTs advertised and recruited.
- Promotion of Teachers against reserved quota is in process.
- 1740 posts of BPS-16 and above being filed through promotion

iv) Biometric system

- It was introduced at Provincial Secretariat, Directorate and District offices and is being rolled out to circle at school level.
- PC-I has been approved for extension of facility.

v) Complaint Redressal System/ Feedback System

- The system is being introduced in Education Department
- Focal persons nominated at Deptt, Directorate & Distt levels
- The system is in place in two districts as pilot project i.e. Swabi and Mardan and will be rolled out to all districts.

vi) Textbook Board Restructuring

Textbook Board Ordinance is being reviewed and the Revised Text Book Policy will be incorporated therein. Provincial 'textbook learning and Material policy' and Plan of Action has been finalized.

- Study is in process.
- Task to be completed by 30th June, 2014

vii) Uniform Medium of Instruction

- It is being introduced in all primary schools in a phased manner throughout the province from coming academic session.
- Books for class-I in English printed and distributed free of cost.
- Training of Trainers completed from Jan 07 to Jan 16, 2014.
- Training of 23000 teachers completed by 15th March, 2014.
- Uniform Medium of instruction for grade-I commenced from Academic session, 2014.
- Uniform Medium of instructions will be introduced upto the SSC level across the province and will be completed in five years.

viii) Establishment of Examination & Assessment Commission

- The commission is being established for standardized Grade 5th and 8th examination

in the province.

- Feasibility study completed and presented to the deptt.
- The review of recommendations has been referred back to the consultant for response on observations.
- Final recommendation to be presented to the Deptt by the consultant soon.

ix) Early Childhood Care and Education (ECCE)

To provide pre-schooling facility in Govt schools, ix) Early Childhood Care and Education has been introduced in 500 schools in the province.

- Additional one ECC Room has been approved funds transferred to Districts to be expended through PTCs.
- 500 ECC rooms to be constructed by 30th June, 2014.

x) Revamping of B.I.S.Es

- System for uniform paper setting, paper marking and computerized draw for supervisory staf introduced.
- Feasibility Study completed, and will be presented to the departments soon.
- Decision expected in June, 2014

xi) Tameer-e-School (Adopt a Schools concept)

Under this program well-off people are encouraged to adopt a school and take care of all missing facilities. It is a very important and top priority initiative of the present provincial government.

- 250 schools at Peshawar, Nowshehra, Abbottabad, D.I.Khan and Mardan selected
- 50 Schools identified per Distt (30 Primary+ 10 Middle + 10 High) with equal number of boys and girls Schools.
- Assessment of 129 schools completed in all 5 Districts.
- IT/ Financial firms hired to establish the web based Tameer-e-School System.
- Deliberation on Incentives for donors is under consideration.
- Inaugurated by the Chairman, PTI on 30.04.2014.

xii) Establishment of 6 Rooms Primary Schools instead 2 Rooms.

The Provincial Government has decided to establish 6 rooms primary school henceforth, instead of 2 Rooms. The policy has been adopted and PC-I for 100 primary schools has been approved.

xiii) Fast-Track Standardization of 400 Higher Secondary Schools

Under this initiative missing facilities of sports, Laboratories and Libraries will be provided in the higher secondary schools. Concept Note has been approved and will be reflected in coming budget 2014-15.

xiv) Revamping of Elementary Education Foundation (EEF):

- In order to make EEF more vibrant and proactive, the restructuring is in process.
- The Foundation will be managed by the educationist with least govt role as majority of members of Board of Directors will be from private sector.
- Revised EEF Law has been tabled in the Provincial Assembly and will be enacted soon.
- Service Rules are being revised for recruitment of EEF staff including Managing Director from private sector.

HEALTH**Policy Priorities**

- Up-gradation and optimal use of Healthcare facilities leading to measurable improvement in Primary, Secondary and Tertiary healthcare
- Building upon and improving health delivery systems and health management systems with measurable impact on MDGs, 4, 5 and 6
- Autonomy and empowerment of Teaching and District/Tehsil HQ Hospitals
- Establishment a robust set of MCH service starting form Primary level with special focus on MDGs
- Streamlining and strengthening “contracted out management of Primary Healthcare”
- Social protection for low income and vulnerable groups

1. HEALTH REFORMS INITIATIVES:**A. Institution Building:**

The following legislation is in process:

- i. Health Foundation Act;
- ii. Health Regulatory Authority.
- iii. Medical and Health Institutions.

B. District Health Coordination Board:

The Boards will look after the performances of health institutions at district level.

- Composition of Boards and ToRs finalized, will be notified once Local Govt. are in place

C. Drug and Food Regulation:

- To prevent spurious drugs, one, state of the art, Drug and Food Testing Laboratory is being established in Peshawar.
- 25 additional posts of Drug Inspectors and 05 Drug Analyst sanctioned.
 - Medical stores inspected: 276% more inspected over the last 03 months
 - Drug Samples collected: 126% more sample drawn over the last 03 months
 - Drug samples tested: 218% more samples tested over the last 03 months
 - Seizures: 374% more seizures carried out over the last 03 months
 - Fine imposed by the drug court: 136% more over the last 03 months

D. Primary Health Care:

- In 46 BHUs, 24/7 Mother Child Health (MCH) services are in place.
- Mobile Health Services for MCH launched in district Mansehra, Nowshera, Charsadda, Peshawar, Haripur, Mardan and Swat.

E. Recruitment of Doctors, Nurses and Technicians:

- Appointment of 456 doctors completed.
- 46 MO posts sanctioned in BHUs under the KPHI (PPhi) and appointed.
- 606 Nurses appointed.
- Paramedics and ministerial staff is also appointment in all districts.

F. SOCIAL HEALTH PROTECTION SCHEME (Rs. 1399.156 million)

- Under the project Micro Health Insurance Scheme the available funds will be used to pay the insurance premiums for the poorest families in Districts Mardan, Malakand, Chitral and Kohat.
- The data of Benazir Income Support Programme would be used to select beneficiaries.
- The Premium would be around Rs. 1600-2500 per family per year. The hospitalization component will be limited to Rs. 25,000 per person per year.
- The Provider Payment Mechanism is a Cashless System with pre-established prices to be paid to the insurance companies. Share of the Government of Khyber Pakhtunkhwa

would be 5% of the total premium for the first year that will increase gradually up to 25% at the fifth year.

- Final Selection of Insurance Firms by June 30, 2014
- Establishment of PIU by July 31, 2014
- Empanelment of Hospitals by August 31, 2014
- Registration of Beneficiaries by October 31, 2014
- Beneficiaries using the Insurance scheme - November 2014

Other initiatives:

- i. PC-I worth Rs.946.010 m approved for TB control
- ii. PC-I worth Rs. 53 m approved for EPI
- iii. For Dengue outbreak Rs.59 m have approved & distributed
- iv. Purchased equipment commissioned in the Province

G. Sehat Ka Insaf Programme in Peshawar

Polio incidence has been surfacing a serious issue in view of the extensive immunization campaign particularly in Peshawar where security threats have been hindering the anti- polio efforts. Sehat Ka Insaf was a successful effort in the elimination of polio in Peshawar.

- o Persistent Positive sewage samples received in two years.
- o Insecurity and targeted attacks against polio workers.
 - 14 people killed and 15 injured in Peshawar alone.
 - Campaigns staggered for 8 – 16 days due to insufficient security personnel to provide cover at one time.
- o Largest public health initiative undertaken in Pakistan.
- o More than 10 million doses of OPV delivered in 12 weeks.
- o 15,000 Sehat KA Insaf Razaakar participated.
- o 11,000 Police Force provided security.
- o 17th April lab tests for environmental samples from Peshawar tested negative.

E-GOVERNANCE

Policy Priorities

- Automation of Government procurement processes, admission to colleges, investigation of crimes etc
- Setting up an autonomous and empowered IT Board
- Establishing an ICT based Complaint Redressal System
- Computerizing of record and issuance of vital documents

REFORM INITIATIVES:

i. New Web site for Khyber Pakhtunkhwa Government

A new Web portal is being developed with interactive and dynamic interface with citizens with following features:

- Websites of all administrative departments at one place.
- Availability of Services such as online recruitment, procurement, enrolment to schools and colleges etc.
- Updating facility of contents at department's level.
- Contract awarded
- The portal will be ready by end of June, 2014.

ii. Online Admission to Schools/Colleges

- Process for online admission has been initiated and data of the Board of Intermediate & Secondary Education will be used as baseline criterion where minimum information from students will be required to apply for admission. Applications for admission will get validated automatically once processing fee is deposited at Bank through a web based receipt.
- Situational analysis i.e. examination of existing data of Colleges, Higher Secondary Schools and Higher Education Department is in progress.
- The system will be launched from the forthcoming academic year 2014-15.

iii. Automation of Arms License:

It aims at conversion of manual mode of license acquisition into digital manner with following feature:

- One window operation.
- Issuance of license in the form of a card.
- Launched in Peshawar for Government Servants only for trial purposes.
- Facility will be extended to common public very soon.

iv. Strengthening of Traffic Control and Monitoring System (Peshawar District):

- For effective control of traffic in Peshawar, the system has been put in place.
- 120 surveillance Camera installed at 40 different locations of Peshawar.
- Control Room established in Traffic Police Headquarters Gulbahar.

v. Prison Information Management System

To guard against the possibility of loss of manual data in the event of jail break, fires and other calamities, it was decided to digitize data of all prisoners.

- The system focuses on availability of Digitized data of all prisoners.
- Process completed in Peshawar Jail and being extended to 16 others including all central Jails, Districts and Session Jails.
- Survey of all 16 jails completed.
- Commissioning of hardware and software installation by end of June, 2014.
- Computerization of data of all jails by end of June, 2016.

vii. Citizens Facilitation Centers.

Citizen Facilitation Centers will provide one window facility for services delivery such as NIC, Domicile, Arms & Driving Licenses etc.

- 04 centres being established in Peshawar.
- Citizen Facilitation Centers will be operational by end of June, 2014.

viii. Provincial Data Center.

Data Center has been established in Home Department.

- It will ensure Web hosting of all IT related services pertaining to all departments under one roof.
- Fiber optic connectivity of all departments has been completed and Server Room established in Home Department.

LOCAL GOVERNMENT, ELECTIONS & RURAL DEVELOPMENT DEPARTMENT

As a result of process re-engineering introduced in the advertisement of all bids and tenders for contracts in local councils, considerable increase in revenue of the department has been achieved.

Income from Local Taxes 2012-13	1481.83 Million
Income from Local Taxes 2013-14	2213.92 Million
Increase over 2012-13	732.08 Million
Total increase	49.40%

- The Department implemented a month long **special sanitation and cleanliness campaign**, throughout the province, with effect from September 11, 2013. Radiations of the initiative have a motivating effect. Now there is continuous reflection of such activities in other institutions.
- **Plantation Drive** was launched from 17-02-2014 to 16-05-2014 with the purpose to ensure maximum plantation on vacant plots and sites. Proper attention is being given to the upkeep of the existing parks and lawns. During the drive 8,000,000 saplings were planted.
- Local Government Act, 2013 has been promulgated on 12th November, 2014. Delimitation process has been completed and gazette notification of delimitation of local councils has been issued on 10-03-2014. Similarly conduct of election rules have been approved and issued on March 10th, 2014.

• WATER AND SANITATION SERVICES PESHAWAR (WSSP)

The need to establish a citywide water and sanitation utility for Peshawar was felt to improve the quality of water and sanitation service.

- WSSP would include 44 Urban and 33 peri urban UCs, providing services to around 2.6 million population.
- WSSP will take over services from Peshawar Development Authority, Municipal Corporation Peshawar, Cantonment Board and Distt Council Peshawar.
- Its key functions include planning, designing, construction and policy matters at the Head Office level, while operations would be decentralized to Zonal levels.
- The existing thirty seven hundred employees from the present service providers would be transferred to the Company on deputation, without any layoffs, while managerial or professional staff will be hired on market based salaries.

• WSSP PROGRESS

- a. The WSSP positions have been advertised. CEO has been hired. The selection of Chief Financial Officer and General Manager (Human Resources) is in process.
- b. PC-I for Rs 1137.392 million approved.
- c. Asian development bank (ADB) would provide technical assistance to WSSP, in its operational issues (HR, Finance, Admin rules, systems and procedures).
- d. Assets and staff of PDA, MCP and Distt Council Peshawar will be transferred through Strategic Assets Management Agreement (SAMA)

ENERGY AND POWER DEPARTMENT

The provincial government is focusing on Hydel generation, developing viable alternative energy sources, establishment of oil refinery through PPP, developing community driven micro Hydel projects and energy conservation awareness programs.

Policy Priorities

- Focus on Hydel Power generation through Short, Medium and Long term interventions
- Exploration & Exploitation of Oil & Gas Potential
- Efficient utilization of Net Hydel Profits
- Emphasis on development of viable alternative energy sources
- Establishment of an Oil Refinery through PPP
- Development of Community Driven Micro – Hydel Projects
- Energy Conservation

Projects:

- i. Machai Hydel Power Project with production capacity of 2.6 MW Mardan will be completed by end of August, 2014.**

- ii. Ranolia Hydel Power Project with production capacity 17 MW Kohitsan will be completed by December 2014.**

- iii. Daral Khwar 36 MW Swat, will be completed by Dec. 2015.**

- iv. Lawi 69 MW Chitral and Matiltan 84 MW Swat**
 - Tender process initiated and contract will be awarded soon.

- v. Koto Hydel Power Project (31 MW):**
 - Approved by ECNEC.
 - Management consultant selected.
 - Selection of Engineering, Procurement and Construction (EPC) contractor in process.

- vi. Jabori 7 MW Manshera and Karora 10 MW Shangla**
 - Management consultant selected.
 - Selection of Engineering, Procurement and Construction (EPC) contractor in process.

vii. 03 Hydel Power Projects approved by ECNEC on Dec 31, 2013:

- Sharmai Dir-150 MW
- Shushai-Zhendoli Chitral -144 MW and
- Shogosin Chitral -132 MW
- Selection of consultants in process.

viii. Micro Hydel- Power stations (UC/Village level and community run):

- 356 sites identified with capacity of 35.5 MW where Micro Hydel Power Project Stations will be established by the Community with the support of the Government.
- Tenders floated for selection of implementing organization.

ix. KP Oil & Gas Company:

- An Oil and Gas Company has been established with the objective to promote oil and gas exploration in the province.
 - Chief Executive Officer appointed
- x. Investment in Oil & Gas exploration:
- Investments planned in two major petroleum concession blocks i.e Bratai & Pezo.

xi. Joint Development Agreement (JDA) for construction of two projects with Govt of Pakistan and WAPDA:

- a. Lower Palas Kohistan: 665 MW
 - b. Lower Spatgah Kohistan: 496 MW
- Cost of both projects is US \$ 3 Bln.
 - Draft JDA of Lower Spatgah is in process.

xii. Thermal Power Plants

- Federal Government requested for supply of 100 MCFD (Million Cubic Feet per Day) gas for the establishment of thermal power plant.

INDUSTRIAL REVITALIZATION AND ECONOMIC RECOVERY

Creating employment and economic opportunities is central to Govt's policy. Khyber Pakhtunkhwa has to leverage the availability of cheap and abundant energy as a game changer to create a new Industrial revolution.

REFORM INITIATIVES:

i. Establishment of KP Board of Investment & Trade:

- The Government has established the Khyber Pakhtunkhwa BOIT.

- Khyber Pakhtunkhwa BOIT is led by investors with two thirds as private members.

Objectives of Khyber Pakhtunkhwa BOIT:

- It will provide one-window operation facility to Investors.
- Create enabling environment for investment.
- Assist in developing a comprehensive public / private partnership policy.
- Sub sector studies, develop concepts, brief and fact sheets.
- Identify Sector Wise potential projects and prepare pre-feasibility reports of such projects where ever possible.
- Hold conferences, seminars
- Liaise proactively with the Banking Industry and State Bank of Pakistan to improve the deposit to loan ratio in the Province.

KP BOIT has identified a number of Projects for immediate investment in the following sectors:-

– Tourism	06 Projects
– Transport	01 Project
– Energy and Power	10 Projects
– Livestock / Agriculture	05 Projects
– Local Government	02 Projects
– Food	01 Project
– Housing	04 Projects

ii. Establishment of Economic Zones Development Management Company:

The company is to be established with the following objectives:-

- Development of Economic Zones and not just Industrial Estates.
- Revitalizing existing Industrial Estates with affordable and dependable power supply.
- Developing suitable Economic Zones and connecting these with assured and affordable power supply.
- An autonomous Economic Zones Development and Management Company (EZDMC) with responsibility for Industrial Estates and Economic Zones.
- Spade work is being underway and Chief Minister has directed that the company should be in place by the end of September, 2015.

TECHNICAL EDUCATION

i. Establishment of Technical University

- PC- II has been approved.
- HEC has given permission to set up the University.
- University Act has been drafted.
- Total Cost of the project is Rs. 1000/- million with allocation of Rs. 200/- million for the year 2014-15.
- Consultations are being held with NUST & LUMS.
- Can take start in existing infrastructure.
- Legislation is needed to create the legal entity.

ii. Establishment of TEVTA:

- The Khyber Pakhtunkhwa Technical Education and Vocational Training Agency (TEVTA) has been established.
- TEVTA is headed by industrialist to make technical education more demand oriented
- Two-Thirds of the members of the Board of Directors are from private sector.
- TEVTA will manage all matters related to Technical Education.

iii. Adoption of National Vocational Qualification Framework

The National Vocational and Qualification Framework is being adopted to improve quality of vocational training and bring it at par with national standards.

iv. Institutional Management Committees

Institutional Management Committees have been established in 107 institutions to manage and monitor the function of technical institutions.

ENGINEERING DEPARTMENTS

In order to improve the quality of civil works and to avoid misuse of resources the following initiatives have been introduced in Civil Works Departments.

- Well-reputed Consultants have been selected for monitoring and supervising of all Developmental Schemes.
- Consultants will be responsible for designing, PC-I preparation and supervision of construction works.
- Web – Based Tendering process has been introduced. NIT (Notice Inviting Tender), Tender Forms and Bill of Quantity (BoQ) are uploaded at departments' websites.
- Market Rate System (MRS) has been adopted replacing CSR.
- Complaint Cells have been established as per directives of Chief Minister.

SPORTS, TOURISM & YOUTH AFFAIRS

A wide range of reforms have been initiated in the province in order to develop tourism and enable youth to get engaged in positive activities. Similarly, the potential revenues in the tourism industry can make this sector a source of income for the government and create more employment opportunities.

The initiatives in Youth, Sports and Tourism are expected to provide ample opportunities to the youth and general public for healthy recreation. It is also expected that small scale entrepreneurs would grow with the development of the sector.

REFORMS INITIATIVES IN SPORTS

i. **Jawan Marakaz:**

- Youth Centers/ Jawan Marakaz have been established at 7 divisional HQs, in existing government premises.
- Youth Centers/ Jawan Marakaz will be established in 25 districts by the end of the year.
- Youth Advisory Boards consisting of 10-13 members have been constituted at 7 district HQs.
- Districts have been provided funds to arrange youth activities under this program.

ii. **Establishment of Sports Stadia at each Tehsil Headquarter:**

As per priority of the Govt, each Tehsil will have one stadium.

- 33 available stadiums are being improved as per standard.
- Stadiums in 36 Tehsil are being established and the land acquisition process has been initiated.
- Section - 4 notified for acquisition of land for other than state land.
- PC-II is being prepared for designing stadium at available sites.

iii. **Talent Hunt Programme**

- The Programme started from January 25, 2014 for hunting best cricket talent in the province and was completed in three phases on 10th March 2014.
- Phase I: Search for players throughout the province (25 January – 31st, January 2014), Completed.
- Phase II: Camp Training (1st February – 08th, February, 2014), Completed.
- Phase III: League Tournament (09th February – 10th March, 2014), Completed
- Thirty five (35) players selected in the talent hunt.

TOURISM

1) Indus Boat Cruise.

- Ferry (Boat) launched in Indus River in D.I Khan

2) Khanpur Water sports:

- Procurement of wooden Boats, Speed Boats, Paddle Boats and life Jackets is in process and will be completed by end of June 2014.
- Movable Tuck Shop, Movable Huts and Viewing decks along with Jetty are being installed.
- Khanpur Water Sports festival held from 21 to 23 Feb 2014.

3) Opening of Supat Lake/Meadows:

- PC-I and PC-II of the scheme approved.
- Land acquisition is in process.
- Jeep-able road is under construction.
- Suitable date opening will be decided soon.

4) Development of Gabeen and Kumrat Valleys as Tourist Resorts:

- PC-I and PC-II of the scheme approved.
- Land acquisition is in process.
- 05 kanal plot acquired at Kumrat Valley whereas DC Swat has been requested to identify suitable site at Gabeen Valley.

5) Opening of Batakundi Tourist Resort:

- Base of the tourist hostel laid.
- Old huts of C&W transferred to Tourism Corporation of Khyber Pakhtunkhwa are being restored.
- Expected to be completed by end of October 2014.

6) Log Huts, Restaurants and Skiing facilities at Malamjaba.

- In order to restore tourism activities in Malam Jabba a project has been launched for the establishment of Log Huts, Restaurants and Skiing facilities.
- PC-I of the project is approved and feasibility study is in process.

7) Rest Areas and Sign Boards.

- PC-I for the scheme approved.
- Land acquisition is in process.

8) Introduction of Caravan Culture:

- Advertisement for purchase of two mobile Caravan vehicles is prepared for placing in international press in collaboration with CM Investment Cell.
- Procurement is expected to be completed by end of October, 2014.

SOCIAL WELFARE, SPECIAL EDUCATION & WOMEN EMPOWERMENT

An Action Plan for 2013-18 has been prepared for Social Welfare, Special Education and Women Empowerment, which envisages short, medium and long term measures as below:

i. Establishment of Center of Excellence for Special Education:

(UN Convention on the Rights of Persons with Disability (UNCRPD) ARTICLE 24)

- Active engagement with CHEF (Comprehensive Health & Education Foundation) International and other development partners is under process.
- Negotiation conducted by CHEF with the donors.
- Signing of MOU is soon expected.

ii. Formulation of Provincial Special Education Policy:

(UN Convention (UNCRPD) ARTICLE 24)

- Team Constituted for the purpose, has conducted two deliberation sessions.
- Draft Policy has been prepared and will be further improved after consultations.

iii. Establishment of Special Education and Rehabilitation Sciences Department at the University of Peshawar

(UN Convention (UNCRPD) ARTICLE 24& 26)

Concept note for Establishment of Special Education and Rehabilitation Science Department at the University of Peshawar has been prepared and will be reviewed in next meeting of departmental working group.

iv. Widows & Orphans Welfare Foundation:

- Ordinance has been promulgated and Widows and Special Person Welfare Committee constituted.
- Chairperson of the committee nominated by the search committee.
- Initial grant of Rs. 500 million provided by the Govt.

v. Affiliation of Special Education Schools with General Education Boards:

- Concept note being prepared.
- Situation analysis of Special Education schools completed.

vi. NGOs Clean-up/ Regulation Initiative:

- Clean up operation completed and it was found that 970 NGOs are functional out of 4000.
- NGOs Registration Law is being drafted.

vii. Amendment in Law of Provincial Council for Social Welfare:

- Provincial Council for Social Welfare came into being as a result of an Executive Order in the year 1971-72.
- The Council provides trainings, grant-in-aid to NGOs registered with Social Welfare Department and coordinates their activities.
- Amended Law is being drafted.

viii. Amendments in Law for Provincial Council for Rehabilitation of Disabled Persons. (PCRDP)

- The Council's Law was originally enacted as a Federal Legislation in 1981 to provide employment and rehabilitation services to the disabled persons.
- Law is being amended to limit it to the extent of Khyber Pakhtunkhwa.

TRANSPORT AND URBAN DEVELOPMENT

REFORMS INITIATIVE

i. Introduction of Mass Transit System (MTS) in Peshawar

Mobility and Connectivity is the Key to spurring development and growth. Mass Transit System (MTS) is an effective and efficient way of moving people in urban areas and utilizing energy and space. It provides mobility for all social strata and all age groups and without a gender bias.

- Pre- feasibility for Mass Transit Peshawar completed and feasibility study being initiated.
- Pre-feasibility study has identified the following corridors based on physical attributes and traffic load analysis:
 - Corridor 1: Rail corridor from Chamkani to Hayatabad.
 - Corridor 2A: Chamkani to Karkhano via GT Road, Khyber Road and Jamrud Road.
 - Corridor 2B: Chamkani to Karkhano via GT Road, Sunehri Masjid Road, Sir Syed Ahmed Road & Jamrud Road.
 - Corridor 3: Warsak Road to Kohat Terminal via Sadar, AK Afridi Road and Kohat Road.
 - Corridor 4: Charsadda Road to Bara Road Terminus near Ring Road, via Saddar.
 - Corridor 5: Inner City Circular Road & Ring Road.

- The Mass Transit System will be based on these Corridors.
- MTS will also include Pedestrianization with cycle lanes along with Parking spaces.
- Process for selection of consultants initiated.
- Law is being drafted and Provincial Public Transport and Mass Transit Authority would be established to organize and regulate the sector.
- Peshawar Transport Company will be established to regulate high quality transport service on all routes.

ii. Establishment of Transport Complex at Peshawar

- Master Plan & Design along with PC-I, bidding/tender documents and detailed cost estimates for the Transport Complex prepared.
- PC-II for feasibility study has been approved and study awarded to the selected consultants.

MINERAL DEVELOPMENT

i. Mineral Resource Mapping in District Chitral:

- A project has been designed to explore and map the mineral resources of District Chitral. State of the art GIS application are used for Minerals resource mapping and preparing different blocks. The blocks shall be offered to potential local and foreign investors through competition. Furthermore, Mineral exploration information will be recorded in the geo-database after detailed study conducted by the mine Concessionaires through Prospecting & Exploration licensing.

ii. Geo-chemical survey in Mardan, Peshawar, Kohat Divisions:

- Feasibility study is being conducted. Geo-Chemical study completed for base & precious metals in Districts Peshawar, Nowshera, Mardan, Swabi, Kohat, Hangu and Dera Ismail Khan. It will facilitate to identify Metallic Minerals Prospects at different geographic location of the Khyber Pakhtunkhwa.

iii. Commencement of work on mining cadaster system:

- To attract foreign investment a mineral cadastral system is being designed having various information including geology, road network, contours, population, drainage system and power availability etc.

iv. Preparation of Monitoring & Reporting Modules:

- To control / check illegal mining, the Department has developed monitoring modules and planned to establish check points and depute monitoring teams at different locations

of the Province.

v. **Coal Model Mine at District Nowshera:**

- A Model Mine of Coal is being established in District Nowshera to train miners about mining techniques and make them aware about mine safety rules and measures to be taken in case of any disaster.

AUQAF, RELIGIOUS & MINORITY AFFAIRS DEPARTMENT REFORMS INITIATIVES

i. **Khyber Pakhtunkhwa Charitable & Religious Trusts Bill:**

- Khyber Pakhtunkhwa Charitable & Religious Trusts Bill has been approved by the Provincial Cabinet and has been tabled in the Provincial Assembly.

ii. **Constitution of High Powered Committee for taking back possession of Auqaf Properties**

- A high powered committee has been constituted, headed by Additional Chief Secretary (P&D).
- Gunj Community Centre (Madrassa Jattan) building/plot taken over by Auqaf Department.
- Recovery of 17 different Auqaf properties in 7 districts is in process.

DISTRICT ADMINISTRATION

POLICY PRIORITIES

- Improvement in Revenue Administration.
- Devising an effective Price Controlling Mechanism.
- Special drive against adulteration in food stuff.
- Action against spurious drugs, labs/medical stores, clinics & quacks.
- Launching of full-fledged drive against all types of encroachments.
- Provision of Municipal services including cleanliness & sanitation.

REFORMS INITIATIVES

COMPUTERIZATION OF LAND RECORD:

For improving quality of land records and removing flaws in the land revenue administration system, Computerization of Land Record has been under taken by the Board of Revenue.

- The project is operational in district Peshawar, Mardan, Abbottabad and D.I. Khan

where data entry is in process.

- The project is being expanded to Kohat, Buner and Bannu.
- Progress achieved so far with respect to data scanning is as follows.

Name of District	Total No Revenue Estates	Data Scanned (R.E)
Peshawar	200	192
Mardan	176	176
Abbottabad	345	248
D.I. Khan	390	289

OTHER STEPS

For the improvement of governance and service delivery at the grassroot level, Deputy Commissioners and Commissioners have been tasked to initiate various reforms.

- Citizen Feedback model has been introduced for improving service delivery and being rigorously followed.
- Ill reputed Patwaris are identified and posted out.
- Prescribed rates of fee & taxes have been displayed on all conspicuous places in Patwar Khanas, Tehsil buildings, Sub-Registrar offices & in the offices of Additional Assistant Commissioners (Revenue).
- Patwaris have been shifted to either available government buildings or rented buildings in the jurisdiction of respective Patwar Halqas for better access to the people.
- Deposition of fee/tax in the bank/treasury via challan/deposition of voucher by the seller or buyer has been made mandatory.
- Provision of attested copies of mutations/Fard to the applicants against prescribed fee/ revenue stamps in given time frame by declaring the service as essential under RTS.



Changing Khyber Pakhtunkhwa



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